VISION: World Class Education in The Mount

Purpose: To maximise opportunities for Mounties to achieve their full potential



Annual Implementation Plan 2024



| POU | | | | | | |
|--|---|---|--|--|--|--|
| 1. Learning/Akoranga 2. People/Tāngata 3. Partnerships/Whakahoaho | | | | | | |
| Our localised curriculum offers a broad, authentic learning experience for all | Mount Primary is a school with a positive culture and strong reputation | Community is strongly and positively involved in our school to support our vision of World Class Education in The Mount | | | | |
| | Initiatives | | | | | |
| 1.1 Progress and Achievement | 2.1 Positive School Culture | 3.1 Strong Whānau connections | | | | |
| 1.2 Learning Design & Teacher Practice | 2.2 Build Leadership Capacity | 3.2 Strong reciprocal iwi connections | | | | |
| 1.3 Te Āo Māori 2.3 Hauora | | 3.3 International Education | | | | |
| | 2.4 Kaitiakitanga | 3.4 Transitions | | | | |

Our Super Measures

A super measure is an overall measure designed to capture improvement in learning for our Mounties as a result of a number of these initiatives and corresponding actions.



2024 Goal: Increase the % of students achieving At and Above expectation at Year 6

- Based on the 2023 cohort we will achieve the following in 2024:
- Reading 60 students At or Above (shift of 1 student)
- Writing 50 students At or Above (shift of 6 students)
- Maths 55 students At or Above (shift of 5 students)
- Reading 92% At or Above
- Writing 75% At or Above
- Maths 84% At or Above

2024 Goal: 40% of kākano make accelerated progress

- In Reading we will shift 19 students (40% of 48)
- In Writing we will shift 38 students (40% of 97)
- In Maths we will shift 30 students (40% of 75)

2024 Goal: Achieve attendance targets

- End of Year target Reduce by 75% overall from 121 at less than 90% to 30
- Reduce Chronic (less than 70%) absenteeism from 14 students to 4 students by 75% overall
- Reduce Moderate (70-79%) absenteeism from 25 students to 6 students by 75% overall
- Reduce Irregular (80-89%) absenteeism from 82 students to 20 students by 75% overall

Strategic Plan: 1. Learning Akoranga

Our localised curriculum offers a broad, authentic learning experience for all.

| Our Initiatives | Current State | 2023 outcome | 2024 Outcome | 2025 Outcome |
|--|--|---|--|--|
| 1.1 Progress and Achievement NELP: 2, 3, 4, 6 | Structured Literacy is taught in most classes across our school | Structured Literacy is taught consistently throughout school | Structured Literacy is taught consistently throughout school | Structured Literacy is taught consistently throughout school |
| | 40% acceleration was not achieved in all areas 2022 | 40% of Kākano make accelerated progress | 40% of Kākano make accelerated progress | 40% of Kākano make accelerated progress |
| | Overall school wide achievement has not increased at and above at Year 6 | Increase in % of students achieving at and above expectation at Year 6 | Increase in % of students achieving at and above expectation at Year 6 | Increase in % of students achieving at and above expectation at Year 6 |
| | Specific students' attendance has been identified as of concern | Increase attendance by key identified students | Maintain attendance by key identified students | Ongoing monitoring and follow up of any attendance pattern of concern |
| 1.2 Learning Design & Teacher Practice NELP: 2, 4, 6 | Progressions used for planning to ensure coverage | Deliberately used progressions as part of the teaching sequence | | Develop teacher understanding of new curriculum areas |
| | Progressions used to develop LI and SC | Use progressions to differentiate target teaching for kākano | Embed used of learning information to differentiate teaching for kākano | |
| | Not all teachers show evidence of deliberate use of teacher actions | Learning design begins to consistently show deliberate use of teacher actions to cause learning | Learning design shows deliberate use of teacher actions to cause learning | Learning design consistently shows deliberate use of teacher actions to cause learning |
| | Anecdotal notes are increasing in their use. | Anecdotal notes are used in learning design to track learning and needs | Anecdotal notes are used consistently in learning design to track learning and needs | Quality anecdotal notes are consistently used in learning design to track learning and needs |
| 1.3 Te Ao Maori | No data exists | Teachers' ability and learning needs in Te Reo are clearly mapped | Teachers' ability in Te Reo grows | Teacher ability in Te Reo has grown and developed |
| NELP: 1, 2, 3, 5, 6 | No data exists | Students' ability with Te Reo is clearly assessed | Students' ability in Te Reo grows as a result of learning experiences | Students' growth in Te reo grows year on year. |
| | N/A | Teachers develop an understanding of Paritaha and Te Tae Whanake | Teachers continue to develop an understanding of Paritaha and Te Tae Whanake | Teachers have a deep understanding of Paritaha and Te Tae Whanake |

| Opportunities exist, and need to ensure Maori students are supported to succeed | Opportunities for our Maori students to succeed as Maori are offered often, and students supported to succeed | Opportunities for our Maori students to succeed as Maori are offered often, and students supported to succeed | Opportunities for our Maori students to succeed as Maori are offered alongside students who identify potential events |
|---|---|---|---|
|---|---|---|---|

2024 Annual Action Plan: 1. Learning Akoranga

Our localised curriculum offers a broad, authentic learning experience for all. Initiatives/Key Tasks 2024

| 1.1 Progress and Achievement | | | | | | |
|--|---|--------------|---|--|--|--|
| Actions | Who | Timeframe | Resources/Costs | Outcome / Measure | | |
| 2024 Goal: Enhance Structured Literacy | | | | | | |
| Create a series of resources using 'Screencastify' to support flipped learning and accelerative learning practices | All staff to contribute lessons Barbara & Janine to oversee | Term 2 and 3 | \$350 a day for PLD if needed to learn technology | Lessons are available in the drive for all sounds in the Scope & Sequence | | |
| Evaluation & Analysis: | | | | | | |
| 2024 Goal: 40% of kākano make accelerate | d progress | | | | | |
| Agile Inquiry process used by teachers to adapt learning design in response to student progress | All teachers | Ongoing | N/A | In Reading we will shift 19 students (40% of 48) In Writing we will shift 38 students (40% of 97) In Maths we will shift 30 students (40% of 75) | | |
| Evaluation & Analysis: | | | | | | |
| 2024 Goal: Improve attendance by key iden | tified students | | | | | |
| Identify new strategies for 2024 to reduce medical absenteeism | Damian will oversee Attendance Support | | Costs for hours to carry out the role | Medical absenteeism reduced by 25% overall - Medical absences in 2023 = 41% of all absences | | |
| Contact every whānau who has a student with below 90% attendance | Team | | | - Goal is <30% in 2024 | | |
| Evaluation & Analysis: | | | | • | | |
| 1.2 Learning Design & Teacher Pra | actice | | | | | |
| 2024 Goal: Build teacher understanding of integrated curriculum | | | | | | |
| Redefine our expectations of Learning Stories to ensure that they show what each learner is achieving | Inquiry curriculum team | Term 2 and 3 | | Learning Stories are personalised and show growth of student agency across the school | | |
| Define Inquiry as a verb and as a noun | | | | A definition exists and all staff can articulate this. | | |

| (the practice and the curriculum area/s it covers) Support teams to use student voice and experiences in the 'discover' phase to establish next steps for learning | | | | Learning design shows evidence of student voice and experiences collated and built upon. Classroom environments show evidence of this The range of teaching strategies used in learning | |
|--|------------------------------|------------------------------|---|--|--|
| Teachers receive PLD in at least four different teaching strategies | | | | design for Inquiry is increased | |
| Evaluation & Analysis: | | | | | |
| 2024 Goal: Maths (an inquiry into best pract | ice with a view to build tea | cher understanding | of Maths in 2025) | | |
| Explore the gap between current practice and best practice | Hayley | Term 2 - 4 | PLD - Maths leader hui and 2x courses (\$500) | We have a gap analysis statement with suggestions for areas to focus on for PLD in 2025 (and beyond) | |
| We are aware of the progress of the refresh and can share updates with the wider staff | | | | | |
| Complete a statement outlining the components of an effective maths programme (and where possible link this to the new maths curriculum | | | | | |
| Gap analysis completed based on our statement of effective maths programme and current practice | | | | | |
| Evaluation & Analysis: | | | | | |
| 2024 Goal: Embed use of learning information to differentiate teaching for kākano 2024 Goal: Learning design shows deliberate use of teacher actions to cause learning 2024 Goal: Anecdotal notes are used consistently in learning design to track learning and needs | | | | | |
| Teams to use a buddy system to evaluate the effectiveness of anecdotal notes and adapted learning design for kākano students | All teachers | Term 2 - 4 | N/A | All learning design meets school expectations | |
| Teams to support selection of students for withdrawal programmes based on learning information and learning design review | All teachers | Week 8 - 10 of Term 1 - 3 | N/A | Students are selected based on data and learning needs | |

| | | - | - | | | |
|---|---|--------------|-----------------|--|--|--|
| Teams complete the development of long term plans show a range of DATs to cause learning | All teachers | Ongoing | | Consistent use of LTPs in all classes | | |
| 1.3 Te Ao Maori | | | | | | |
| 2024 Goal: Teachers' ability in Te Reo grows | S | | | | | |
| Weekly reo Māori lessons for staff | Stacey | Ongoing | \$132 for books | Measure the shift in use of te reo comparing 2023 classroom observations to 2024 observations | | |
| Evaluation & Analysis: | | | | | | |
| 2024 Goal: Students' ability in Te Reo grows | s as a result of learning exp | periences | | | | |
| Tamariki use correct pronunciation of kupu Māori, can follow simple instructions and can use simple sentences | | | | Observed in class by Stacey | | |
| Evaluation & Analysis: | | | | | | |
| 2024 Goal: Teachers continue to develop ar | 2024 Goal: Teachers continue to develop an understanding of Paritaha and Te Tae Whanake | | | | | |
| 2 x PLD for teachers during staff hui | Brooke | Term 2 and 3 | NA | Teachers will have a good understanding and will use the analogies of the Paritaha pipi bed in their teaching and planning | | |
| Evaluation & Analysis: | • | | | | | |

Strategic Plan: 2. People/Tangata

Mount Primary is a school with a positive culture and strong reputation.

| Our Initiatives | Current State | 2023 Outcome | 2024 Outcome | 2025 Outcome |
|--|---|---|--|--|
| 2.1 Positive Staff Culture | Staff events happen irregularly | Staff events happen on a regular basis. Mix of in and out of school | Business As Usual (BAU) | Business As Usual (BAU) |
| NELP: 1, 6 | Student events started last year, tradition needs to be built | Student events build into a tradition for our Mounties | Business As Usual (BAU) | Business As Usual (BAU) |
| | Mountie's birthday has been variable | Mountie's Birthday is a memorable, fun event for our students | Business As Usual (BAU) | Business As Usual (BAU) |
| | House competition exists | House competition grows in competitiveness | Business As Usual (BAU) | Business As Usual (BAU) |
| 2.2 Build Leadership Capability NELP: 2, 4, 5, 6 | Leaders lead learning in their teams | Leaders lead learning in their teams | Leaders lead learning in their teams | Leaders lead learning in their teams |
| NELF. 2, 4, 5, 0 | DPs are capable leaders, support aims to strengthen this | DPs grow as leaders in their roles | DPs grow as leaders in their roles | DPs grow as leaders in their role |
| | Principal is part of PLG | PLG supports Principal growth as a leader | | |
| 2.3 Hauora NELP: 1, 2, 3, 4, 5, 6 | Hauora is a focus of learning and teaching | We can prove hauora need/growth through use of Hauora survey | We can prove hauora need/growth through use of Hauora survey | We can prove hauora need/growth through use of Hauora survey |
| 2.4 Kaitiakitanga | Does not currently exist as a | Opportunities have been | riadora survey | Tradora survey |
| NELP: 2, 5, 6 | focus | investigated Decision made on if/how to proceed | | |

2024 Annual Action Plan: 2. People / Tangata

Mount Primary is a school with a positive culture and strong reputation.

Initiatives/Key Tasks 2024

| 2.1 Positive School Culture | | | | | | |
|--|---|--------------------|-------------------------------|--|--|--|
| Actions | Who | Timeframe | Resources | Outcome / Measure | | |
| 2024 Goal: For all staff to feel that | they are thriving at Mount Primary | | | | | |
| Teams to identify barriers to thriving at MMP | TLs to talk to teams Leaders to talk with Support Staff | Mid Term 1 | Survey/ hui | Barriers identified, acknowledged and successfully resolved or actioned to reduce | | |
| Evaluation & Analysis: | | | | | | |
| 2.2 Build Leadership Capa | city | | | | | |
| 2024 Goal: Leaders lead learning i | in their teams | | | | | |
| Team leaders to set goal for 2024 Team leaders to show growth in leading team through Agile Inquiry process in team and CRT hui | Barbara to oversee/weekly coaching sessions with team leaders | Mid Term 1 Ongoing | | Team leaders evaluate progress towards goal and use this to feed into appraisal and next steps All staff can articulate how they adapt learning based on anecdotal notes (part of appraisal document) | | |
| Evaluation & Analysis: | | | | | | |
| 2024 Goal: DPs grow as leaders in | n their roles | | | | | |
| DPs to set specific leadership goal | Barbara and Damian | Term 1 | \$1500 Springboard leadership | DPs evaluate progress towards goal and use this to feed into appraisal and next steps | | |
| Evaluation & Analysis: | Evaluation & Analysis: | | | | | |
| 2024 Goal: Grow leadership capacity | | | | | | |

| Identify areas for possible succession e.g. data | SMT | Term 2-4 | | Have a plan for 2025 succession planning - support resourcing | | | |
|--|---------------------------|---|--|---|--|--|--|
| 2.3 Hauora | | | | | | | |
| 2024 Goal: To increase the hauora | of our Mounties | | | | | | |
| of Pause, Breathe, Smile in school | Liz / Teachers All staff | Term 1 - Ongoing - Teachers From Term 2 | Survey staff | Survey results analysed and a decision made on our way forward. Evaluate whether zones or PBS is the whole school intervention and explore the possibility for 2025 | | | |
| Use 2023 student data to adapt classroom relationships | Liz and all teachers | | \$ for class resources - each class to have a kete for students with a need. | By the end of Term 3 know whether we need to implement school wide ZoR programme for 2025 | | | |
| Complete student hauroa survey in Term 2 | | | | A 5% positive shift in all aspects surveyed | | | |

Strategic Plan: 3. Partnerships/Whakahoahoa

Community is strongly and positively involved in our school to support our vision of World Class Education in The Mount

| Our Initiatives | Current State | 2023 Outcome | 2024 Outcome | 2025 Outcome |
|--|---|--|---|---|
| 3.1 Whanau connections with school * Incl sponsors | Whanau are keen to be involved | Whanau are given opportunities to be involved in our school | Whanau involved in termly sharing of learning. | Whanau involved in termly sharing of learning. |
| NEP: 1, 2, 3, 4, 5, 6, 7 | We have a set of sponsors (7) | Number of sponsors grows | Sponsors support curriculum at Mount Primary (BAU) | BAU |
| | Kākano whanau are invited into school | Kākano whanau come in to support their kids | Kākano whanau come in to support their kids. Becomes easier to get them in (80% book) | Kākano whanau come in to support their kids. Becomes easier to get them in (90% book) |
| | Whānau roopu attended sporadically | 50% of our whānau of Māori students come regularly | 60% of our whānau of Māori students come regularly | 70% of our whānau of Māori students come regularly |
| 3.2 Connections with Ngai Te Rangi | Ngai Te Rangi are a part of our kura | Maintain and grow Ngai Te Rangi as partners in our learning/kura | BAU | BAU |
| NELP: 1, 2, 5, 6, 7 | | | | |
| 3.3 International Education NELP: 1, 2, 4, 6 | We have 7 students in our school Pastoral care is high quality | Number of International Students grows (12+) Exit interviews continue to reflect high quality pastoral care | BAU | New markets are explored, potential for broadening nationalities at MMPS. |
| 3.4 Transitions NELP: 1, 2, 3, 4, 6 | Transition in has been strengthened | Lil-Mounties is positively viewed by our N/Entrant whanau | BAU | BAU |
| | Transition out has been strengthened | Curriculum content knowledge across schools (us and MMI) is being built | BAU | BAU |

2024 Annual Action Plan: 3. Whakahoahoa/Partnerships

Community is strongly and positively involved in our school to support our vision of World Class Education in The Mount

Initiatives/Key Tasks 2024

| illialives/Ney Tasks 2024 | | | | |
|---|---------------------------------|--|---------------------------|--|
| Actions | Who | Timeframe | Resources | Outcome / Measure |
| 3.1 Strong Whānau Connections | | | | |
| 2024 Goal: Share our curriculum with end o | of learning celebrations | | | |
| Teams to plan opportunities for whānau to come in and see learning in action | All teachers | At least twice per year | | Each team has showcased learning to parents at least twice across the year |
| Evaluation & Analysis: | | | | |
| 2024 Goal: Increase kākano whānau engaç | gement | | | |
| A termly opportunity to discuss progress and ways to help at home is given to all kākano families (2023 Kākano whānau attendance was 71%) | All teachers & kākano whānau | Week 7 Term 1, Week 7 Term 2, Week 2 Term 3 | | At least 80% of kākano whānau attend |
| Evaluation & Analysis: | | | • | |
| 2024 Goal: 60% of our whānau of Māori stu | idents come regularly to ro | opu hui | | |
| Roopu hui held each term in week 5 with an activity designed to draw together our whānau | Brooke, Johnelle and Emma | Wednesday Week 5 each term | \$ for kai and activities | 60% of Māori whānau attend at least three hui |
| Evaluation & Analysis: | | | | |
| 3.2 Connections with Ngai Te Ran | gi | | | |
| 2024 Goal: This is Business as Usual | | | | |
| 3.3 International Education | | | | |
| 2024 Goal: This is Business as Usual | | | | |
| Evaluation & Analysis: | | | | |

Our teaching and learning programmes

Making good learners and good people

Our foundational curriculum of Literacy and Maths alongside our Mountieisms underpin the Mount Primary curriculum. We have a strong focus on student progress and plan for, and track learning, with fine grained progressions developed from the Literacy Progressions and Maths elaborations of the NZC.

We know that there are many skills that children need to develop in order to begin 'formal learning'. Our junior Mounties are all assessed for their readiness to learn in Seeing, Print, Speaking, Hearing, Moving and Key Competencies as part of our Lil' Mounties transition to school programme. Alongside foundational learning in phonological awareness our Lil' Mounties programme ensures that our students are ready to access the curriculum.

Literacy learning for our junior Mounties is based on the science of reading, using a structured approach to teach sounds based on The Code by Liz Kane.

Tamariki are moved to non decodable readers when they have a strong mastery of all basic letter sounds. Across our Y3-6 learners, literacy is a mix of approaches such as structured literacy lessons, guided and independent reading, and writing that focuses on increasing mastery of both deep and surface features across a range of genres. We expect that as learners move into Y5 and Y6 they will increasingly use their literacy skills independently across all areas of the curriculum.

In Maths we emphasise the development of key mathematical knowledge and having a range of strategies to solve problems using a mix of collaborative and rich tasks. We believe that the use of equipment to develop conceptual understanding is important and classes are well resourced with a range of equipment. Calendar maths is a feature of our junior classes which builds a routine of both real world maths such as days of the week, months and seasons, alongside counting, sequencing and grouping of numbers. In Y3-6 classes a mix of Studyladder tasks and regular revision of basic number facts helps to develop quick recall of number knowledge.

Assessment is based on close noticing and evaluation of student progress against the progressions, regular running records, number knowledge assessments and twice a year e-asTTle assessments. Teachers moderate writing across the school to ensure fidelity of judgements. We work closely with the whānau of students who are progressing at a slower rate than expected in order to maximise the chance of accelerated progress. We also run specialist support for these students with a teacher and teacher aides.

World Class Education in The Mount (From a Te Ao Maori perspective)

At the end of their time with us our Mounties can say...

"I am an Author" "I am a Reader" "I am a Mathematician"

"I am a good person" "I am a good learner"

"I am happy and well"

What can we add to this to ensure that we are acknowledging our Maori heritage and are doing our part in honoring Te Tiriti 0 Waitangi?

"I know who I am and where I come from" "I know the stories of this place I call home"

Property

Include Te Ao Maori to ensure our school looks like a school in Aotearoa in the rohe of Ngai Te Rangi: Waharoa, Whare as part of play area, Rongoa Garden, harakeke garden (Matariki weaving) in classes, map of Aotearoa showing iwi rohe (Office?), signs around our school, Maori name for our school on school signs, te mara hupara area (Maori natural play), whakairo, Pou, Tukutuku to share our stories, manu aute.

People

PLD for staff: Te Tiriti o Waitangi, Declaration of Independence, Te Reo, Tikanga - Hangi, Pohiri/whakatau, Karakia, Waiata, Pakiwaitara, Wahi whakahirahira, tangata rongonui, events: Matariki, Te wiki o te reo Maori, PLD for our community: Te Reo, wahi whakahirahira, pakiwaitara o Ngai Te Rangi

Whanau involvement: Whanau roopu, wahi Maori at our school, whanau teaching our kids.

Staff show an obvious commitment to living and learning in Te Ao Maori.

New appointments recognise our desire to build Te Ao Maori at Mount Primary.

Learning and Living Te Ao Maori

Our graduates know who they are and where they're from, know the history of The Mount and connects to this place. Develop School kawa (with Ngai Te Rangi).

Wahi whakahirahira are the destination for local trips and place-based learning including local marae.

Guidelines support our mahi building consistency of practice across our kura.

Quality integration.